

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
(CHARITABLE COMPANY LIMITED BY GUARANTEE)**

Company Registration No. NI035582  
Charity Commission Registration No. NI101510  
HMRC Charity Reference No. XN 48188

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
(CHARITABLE COMPANY LIMITED BY GUARANTEE)  
DIRECTORS' REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
(CHARITABLE COMPANY LIMITED BY GUARANTEE)**

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**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
(CHARITABLE COMPANY LIMITED BY GUARANTEE)**

**DIRECTORS' ANNUAL REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2020**

The Trustees, who are also Directors for the purposes of company law, have pleasure in presenting their annual report together with the financial statements of the charity for the year ended 31 December 2020.

Reference and administrative details are shown in the schedule of members of the Board and professional advisers on page 1 of the financial statements.

**Principal objectives**

The principal activities of the charity are:

- To promote the appreciation and enjoyment of good architecture of all periods;
- To encourage the preservation of buildings and groups of buildings of artistic merit or historic interest; and
- To encourage public awareness and appreciation of the beauty, history and character of local neighbourhoods and their surroundings.

In setting our objectives and activities we have given careful consideration to the Charity Commission's public benefit guidance.

**2020 – A difficult year**

2020 did not go to plan; with the first lockdown, the ensuing move to remote working and the unfortunate but financially necessary implementation of a rotating staff furlough programme, it would perhaps be understandable if this report was more notable for what had not been achieved than for a positive report on a work programme well delivered.

The reality, it is pleasing to report, is the very opposite. True, the programme that was envisaged for the year was not what was delivered in the end, but the Society made a real impact that will have long-term benefits, not only for the Society in the future, but for the preservation of the built heritage which is its goal.

**Achievements and Performance:**

**Preservation and Built Heritage Policy Development**

- **Independent Advice and Support**– UAH provided information and advice to in excess of 550 contacts – individuals, groups and community organisations.
- **Planning Comment**– UAH independently monitored and commented on major planning and policy issues as they impacted upon the built heritage right across Northern Ireland; given the extent and scope of major planning applications in Belfast over the year, much of the time was focused there.
- **Policy for the built heritage** – UAH maintained its watching brief, working with central government and local authorities on planning and built heritage policy issues.
- **Heritage at Risk Northern Ireland** – this is the Society's major on-going project; 128 new entries were included in the register in the 2019-20 period. This work is funded by and delivered in partnership with the Department for Communities, Historic Environment Division.
- **Hands on Heritage** – this is a new project implemented with funding from the National Lottery Heritage Fund from March 2020 - year 1 of 3 focusing on public consultation and the development of a heritage recording & reporting app, short guide and online toolkit to better support public participation in the protection of built heritage in Northern Ireland.

**Promotion of Built Heritage**

- **UAH On-line** - as a result of financial support from the National Lottery Heritage Fund, Covid-19 Emergency Fund, UAH was able to develop an enhanced on-line publishing capability; this enabled the Society to deliver events and tours programme and improved communications on built heritage issues on-line.
- **Publications** – UAH launched its latest publication - the 'Plight of the Big House in Northern Ireland' by JAK Dean; the book has been well received and sales have been brisk.

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- **Perspective Magazine** - UAH undertook the authoring of bi-monthly articles for the Royal Society of Ulster Architects' 'Perspective Magazine' on built heritage issues and heritage buildings of note.
- **Open Heritage Belfast** - as part of European Heritage Open Days 2020, funded by and working in partnership with Belfast City Council, UAH programmed and delivered an on-line tour, which it promoted under the title 'Rediscovering Donegall Place'.

### Projects on hold in 2020- now rescheduled

- **Ruins to Riches** - UAH developed a programme of events in partnership with Armagh City Banbridge & Craigavon Borough Council. Unfortunately, this had to be postponed due to Covid-19 and is now due to take place in 2021.
- **Glamour & Gloom: 1930s Architecture in Belfast** – UAH developed an exhibition and on-line tour based on the UAH publication of the same name, supported by Belfast City Council. Unfortunately, it also had to be postponed due to Covid-19 and will now take place during 2021.

### Practical Conservation

- **Old Museum: Back to Life** - Stage 1 of this important project for the society, working in partnership with Belfast Natural History and Philosophical Society and funded by the National Lottery Heritage Fund was completed early in the year. As part of the support from National Lottery Heritage Fund Covid-19 Emergency Fund, a review of the Stage 1 report was completed, working with Ruth Flood Associates, to review the proposed project in light of implications arising from Covid-19. It has now been agreed that UAH and our partners Belfast Natural History and Philosophical Society will progress to stage 2 during 2021; again this reflects the impact of Covid 19.
- **Maintenance Week NI (2020)** - UAH led on this important initiative by hosting a series of on-line events. The programme was delivered working in partnership with Society for the Protection of Ancient Buildings, and Lurgan Townscape Heritage Initiative;

### Grants and Other Fund Raising

- UAH was successful in an application to Belfast City Council, Multi Annual Grants programme; this provides support for core costs for a period of two years, commencing April 2020.
- UAH was successful in its application to the National Lottery Heritage Fund Covid-19 Emergency Fund for support against unavoidable core costs.
- UAH was successful in securing seed funding for Heritage Angel Awards 2021 from the Andrew Lloyd Webber Foundation.

### Financial Review

#### These accounts reflect the impact of Covid 19 on the work of the Society.

The results are set out on pages 7 to 17.

The Ulster Architectural Heritage Society (UAH or the Society) saw an overall net deficit for the year of £4,214 (2019: surplus of £30,577) after a net loss on the value of investments, leaving an unrestricted funds deficit of £35,998 (2019: £53,477), but a restricted funds surplus of £189,122 (2019: £210,815).

The 2020 deficit of £4,214 when compared with the 2019 surplus of £30,577, can be mainly attributed to:

- A fall in the value of investments of -£21,693 (2019: +£17,945); although the Society's investments continue to recover during the year, currently at £111,454, up from £105,097 at 31<sup>st</sup> December 2020; and,
- A reduction in earned income from events, publications and consultancy, together with a reduction in project work. Overall, operating income reduced by some 40% in 2020 to £179,456 (2019: £297,944).

In particular, there was no income from the following projects that were active in 2019: 'the Old Museum Building: Back to Life' project; 'Heritage Angel Awards Northern Ireland' and the 'Conservation Without Frontiers' Summer School.

Despite this, there was an overall operating surplus for 2020 of £17,479 (2019: £12,632).

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**DIRECTORS' ANNUAL REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2020**

To achieve this 38% increase against the considerable reduction in the Society's income, management focused significant attention on limiting Society costs whilst targeting delivery of valuable services more effectively, thereby reducing operating costs by 43% from the previous year to £161,977 (2019: £285,312).

The saving in operating costs resulted in part from the reduced costs of the Society's revised events schedule; however, during 2020 UAH benefited from the support of the National Lottery Heritage Fund, Covid-19 Heritage Emergency Fund and is, with some success as noted above, taking steps to put events and consultancy on-line. However, cost savings also reflect timely decisions on core spend during the Covid-19 period, in particular, limiting spend on new staff and availing of the Coronavirus Job Retention Scheme.

Through 2020, and looking forward to 2021, a lot has changed. The capacity of the organisation to gain unrestricted or earned income diminished in 2020 via the suspension of events, reduction in publication sales through distribution to retailers and planned consultancy and project opportunities. However, UAH continues to actively respond to the ongoing operational and financial effects of Covid-19.

Development activities and project work is returning, somewhat slowly, to a 'new normal' by remote working and via alternative on-line delivery formats and UAH is moving forward with its carefully considered adaptation of plans for the Old Museum Building and other projects. The staff and committee are actively working to respond to address the challenge and realign with new external working patterns and opportunities in the new context of Covid-19.

Our positive financial outcome and proactive business management in the face of the impact on income and earning opportunities demonstrate the strength of the Society's focus on core outcomes and ability to target costs effectively to achieve these.

**Structure, governance and management**

Ulster Architectural Heritage Society is a company limited by guarantee, incorporated on 10 February 1999. It is governed by its Memorandum and Articles of Association dated February 2009, updated 2016.

The Committee when complete consists of not more than 12 individuals including the Chairman, with, in addition, Vice-Chairman, the Honorary Secretary or Honorary Secretaries and Honorary Treasurer. All members of Committee and Officers are members of the charitable Company.

The Committee shall have power to fill any vacancies arising on the Committee or amongst the Officers, and shall have power to co-opt not more than 3 additional voting members during one year, and to co-opt further members who may attend the meetings of the Committee in an advisory and non-voting capacity.

**Reserves level**

The Directors' aim to maintain sufficient free reserves to enable the Society to maintain its charitable activities at its current level and, if possible, to increase it.

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**DIRECTORS' ANNUAL REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**Directors' responsibilities**

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the incoming resources and application of resources, including the income and expenditure, of the company for that period.

In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Special provisions relating to small companies**

This report has been prepared having taken advantage of the small companies exemption in the Companies Act 2006.

Approved and signed on behalf of the board

.....  
Mr D J Johnston  
Chairman

.....  
Mrs Rosie Ford - Hutchinson  
Director

Date: 23 March 2021

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
(CHARITABLE COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT EXAMINER'S REPORT  
ULSTER ARCHITECTURAL HERITAGE SOCIETY**

I report on the accounts of the company for the year ended 31 December 2020 which are set out on pages 7 to 17.

**Respective responsibilities of trustees and examiner**

As the charity trustees (and also the directors of Ulster Architectural Heritage Society for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006. Having satisfied myself that the charity is not subject to audit under company law, and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 65 of the Charities Act (Northern Ireland) 2008;
- follow the procedures laid down in the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act; and
- state whether particular matters have come to my attention.

**Basis of independent examiner's report**

My examination was carried out in accordance with the general directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act. The examination included a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as charity trustees concerning any such matters.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. That accounting records were not kept in accordance with section 386 of the Companies Act 2006;
2. That the accounts do not accord with those accounting records;
3. That the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland; and
4. That there is further information needed for a proper understanding of the accounts to be reached.

**Independent examiner's statement**

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission for Northern Ireland, I have found no matters that require drawing to your attention.

.....  
Mr Ross Boyd  
For and on behalf of Ross Boyd (Belfast) Limited  
Chartered Accountants  
Thomas House  
14-16 James Street South  
Belfast  
BT2 7GA



**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
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**STATEMENT OF FINANCIAL ACTIVITIES (Including Income and Expenditure Account)  
FOR THE YEAR ENDED 31 DECEMBER 2020**

		Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	<b>Notes</b>				
<b>Income and endowments from:</b>					
Donations	2	24,755	-	24,755	25,078
Charitable activities	3	16,539	112,733	129,272	244,101
Other trading activities	4	4,484	-	4,484	21,785
Investments	5	5,099	-	5,099	6,980
Other Income	6	15,846	-	15,846	-
<b>Total income</b>		<b>66,723</b>	<b>112,733</b>	<b>179,456</b>	<b>297,944</b>
<b>Expenditure on:</b>					
Raising funds	7	10,089	-	10,089	19,279
Charitable activities	8	39,155	112,733	151,888	266,034
<b>Total expenditure</b>		<b>49,244</b>	<b>112,733</b>	<b>161,977</b>	<b>285,312</b>
<b>Net income/(expenditure) before investments</b>		<b>17,479</b>	<b>-</b>	<b>17,479</b>	<b>12,632</b>
<b>Net gains / (losses) on investments</b>		<b>-</b>	<b>(21,693)</b>	<b>(21,693)</b>	<b>17,945</b>
<b>Net income / (expenditure)</b>		<b>17,479</b>	<b>(21,693)</b>	<b>(4,214)</b>	<b>30,577</b>
<b>Net movement in funds</b>		<b>17,479</b>	<b>(21,693)</b>	<b>(4,214)</b>	<b>30,577</b>
<b>Reconciliation of funds</b>					
Funds at 1 January 2020		(53,477)	210,815	157,338	126,761
<b>Funds at 31 December 2020</b>		<b>(35,998)</b>	<b>189,122</b>	<b>153,124</b>	<b>157,338</b>

**Continuing operations**

The Statement of Financial Activities has been prepared on the basis that all operations are continuing operations.

**Total recognised gains and losses**

There are no recognised gains and losses other than those passing through the Statement of Financial Activities.

**Historical cost**

The results as disclosed in the Statement of Financial Activities and the net incoming resources for the year have been presented on an historical cost basis.

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
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**BALANCE SHEET  
FOR THE YEAR ENDED 31 DECEMBER 2020**

		<b>2020</b>	<b>2019</b>
		<b>£</b>	<b>£</b>
	<b>Notes</b>		
<b>Fixed assets</b>			
Tangible assets	12	1,056	2,181
Investments	13	<u>105,097</u>	<u>124,990</u>
		106,153	127,171
<b>Current assets</b>			
Stock of publications		10,602	11,203
Debtors and prepayments	14	28,670	20,381
Cash at bank and in hand		<u>36,868</u>	<u>28,013</u>
		76,140	59,596
<b>Creditors: amounts falling due within one year</b>	15	<u>(29,169)</u>	<u>(29,428)</u>
<b>Net current assets / (liabilities)</b>		<u>46,971</u>	<u>30,168</u>
<b>Net assets</b>		<u>153,124</u>	<u>157,338</u>
<b>Charity funds</b>			
Unrestricted funds	17	(35,998)	(53,477)
Restricted funds	17	-	-
Revaluation reserve	17	51,582	73,275
Capital endowment fund	17	128,710	128,710
Life membership fund	17	<u>8,830</u>	<u>8,830</u>
<b>Total charity funds</b>		<u>153,124</u>	<u>157,338</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The directors acknowledge their responsibility for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

No members have required the company to obtain an audit of its accounts for the year ended 31 December 2020 in accordance with section 476 of the Companies Act 2006.

The financial statements were approved by the Board on 23 March 2021 and signed on its behalf by:

.....  
Mr D J Johnston  
Chairman

.....  
Mrs Rosie Ford - Hutchinson  
Director

Company Registration No. NI035582  
Charity Commission Registration No. NI101510  
HMRC Charity No. XN 48188  
The notes of pages 8 to 15 form part of these financial statements.

**ULSTER ARCHITECTURAL HERITAGE SOCIETY  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**1. Accounting policies**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

**1.1 Basis of preparation**

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), Northern Irish statute comprising the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015.

The charity has applied Updated Bulletin 1 as published on 2 February 2016 and does not include a cash flow statement on the grounds that it is applying FRS 102 Section 1A.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**1.2 Income recognition**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy and it is probable that the income will be received. Other trading activities include sales from publications, events and membership fees. All incoming resources arose wholly in the United Kingdom.

Income from government and other grants are recognised at fair value and when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received, and the amount can be measured reliably. If entitlement is not met, then these amounts are deferred.

**1.3 Expenditure recognition**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. The majority of costs are directly attributable to specific activities. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Staff costs and overhead expenses are allocated to activities on the basis of staff time spent on those activities.

Support costs comprise overhead expenditure incurred in running the charity's charitable programmes.

Governance costs include those incurred in the governance of its assets which are associated with constitutional and statutory requirements.

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## 1.4 Fund accounting

The charity has different types of funds for which it is responsible, and which require separate disclosure. These are as follows:

Restricted funds. Donations and grants received which are earmarked by the donor or funder for specific purpose. Such purposes are within the overall aims of the organisation.

Unrestricted funds. Funds which are expendable at the discretion of the Directors in the furtherance of the objectives of the charity. In addition the funds may be held in order to finance capital investment and working capital.

Capital endowment funds. Donation, legacies or bequests in excess of £5,000 are, unless prevented under terms thereof, invested and the interest income arising is included in the income and expenditure account.

## 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Office equipment	25% straight line
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## 1.6 Investments

Investments are stated on the balance sheet at market value and all movements, including realised and unrealised gains and losses, are recognised in 'net gains / (losses) on investments' in the Statement of Financial Activities. Realised gains and losses are the aggregate of profits and losses of sales of investment units.

## 1.7 Stocks of publications

Stock is valued at the lower of cost and net realisable value. Stocks held for less than one year are stated at cost, stocks held between one and two years are stated at 50% of cost and stocks held for more than two years are stated at 10% of cost. If in any case net realisable value of any item of stock is lower than valuation, then that item is valued at net realisable value.

## 1.8 Debtors

Short term debtors are measured at transaction price (which is usually the invoice price), less any impairment losses for bad and doubtful debts. Loans and other financial assets are initially recognised at transaction price including any transaction costs and subsequently measured at amortised cost determined using the effective interest method, less any impairment losses for bad and doubtful debts.

## 1.9 Creditors

Short term creditors are measured at transaction price (which is usually the invoice price). Loans and other financial liabilities are initially recognised at transaction price net of any transaction costs and subsequently measured at amortised cost determined using the effective interest method.

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**1.10 Leasing**

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

**1.11 Taxation**

The company is a registered charity and is not liable to tax on funds generated from activities within the scope of the charitable exemptions.

**1.12 Judgment and key sources of estimation uncertainty**

The following judgements (apart from those involving estimates) that have been made in the process of applying the above accounting policies include:

Debtors recoverability – the company makes an estimate on the recoverable value of trade debtors. When assessing the recoverability, management consider the ageing profile of debtors.

**1.13 Functional currency**

The functional currency is Sterling.

**2. Income from donations and subscriptions**

	<b>2020</b>	<b>2019</b>
	£	£
Donations	1,275	500
Subscriptions	23,480	24,578
	<u>24,755</u>	<u>25,078</u>

Income from donations and subscriptions was £24,755 (2019 - £25,078) of which £0 (2019 - £0) was attributable to restricted and £24,755 (2019 - £25,078) was attributable to unrestricted funds.

**3. Income from charitable activities**

	<b>2020</b>	<b>2019</b>
	£	£
Projects	112,733	215,818
Publication Sales	13,715	17,542
Events	2,824	10,740
	<u>129,272</u>	<u>244,101</u>

Income from charitable activities was £129,272 (2019: £244,101) of which £112,733 (2019: £215,818) was attributable to restricted and £16,539 (2019: £28,283) was attributable to unrestricted funds.

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**4. Income from other trading activities**

	<b>2020</b>	<b>2019</b>
	£	£
Other income	637	2,864
Consultancy	3,847	18,921
	<u>4,484</u>	<u>21,785</u>

Income from other trading activities was £4,484 (2019 - £21,785) of which £4,485 (2019 - £21,785) was wholly attributable to unrestricted funds.

**5. Income from investments**

	<b>2020</b>	<b>2019</b>
	£	£
Dividends from equity investments	5,043	6,863
Interest receivable	56	118
	<u>5,099</u>	<u>6,980</u>

Income from investment was £5,099 (2019 - £6,980) which was wholly attributable to unrestricted funds.

**6. Other Income**

	<b>2020</b>	<b>2019</b>
	£	£
HLF Emergency Covid Fund	10,700	-
Rental Income	1,000	-
Furlough	4,146	-
	<u>15,846</u>	<u>-</u>

Other income was £15,846 which was wholly attributable to unrestricted funds.

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**7. Expenditure on raising funds**

	<b>Activities undertaken directly</b>	<b>Support costs</b>	<b>2020 Total</b>	<b>2019 Total</b>
	£	£	£	£
Book storage	3,150	-	3,150	3,455
Consultancy	-	-	-	1,346
Decrease / (Increase) in stock	-	601	601	(6,908)
Events costs	845	-	845	7,975
Publishing	-	5,493	5,493	13,410
	<u>3,995</u>	<u>6,094</u>	<u>10,089</u>	<u>19,279</u>

Expenditure from raising funds was £10,089 (2019: £19,279) which was wholly attributable to unrestricted funds.

**8. Expenditure on activities**

	<b>Activities undertaken directly</b>	<b>Support costs</b>	<b>2020 Total</b>	<b>2019 Total</b>
	£	£	£	£
Advertising and marketing	-	2,571	2,571	524
Accountancy fees	-	2,894	2,894	3,833
Bank fees	-	614	614	635
Cleaning Costs	-	742	742	2,176
Copying costs	-	478	478	548
Depreciation	-	1,124	1,124	885
General Expenses	-	1,785	1,785	2,421
Insurance	-	823	823	788
IT software and consumables	-	3,903	3,903	2,160
Legal Expenses	-	150	150	1,860
Light, Power, Heating, Water	-	3,703	3,703	4,249
Membership costs	-	2,296	2,296	3,199
Pensions	-	2,248	2,248	2,440
Postage, stationary and storage	-	4,979	4,979	2,504
Project costs	17,184	-	17,184	120,839
Rent and property costs	-	3,343	3,343	1,299
Salaries and National Insurance	95,549	5,324	100,873	112,273
Staff Training	-	220	220	743
Subscriptions	-	182	182	80
Telephone and internet	-	1,776	1,776	1,512
Travel - National	-	-	-	1,066
Total	<u>112,733</u>	<u>39,155</u>	<u>151,888</u>	<u>266,034</u>

£112,733 (2019 - £215,818) of the above costs were attributable to restricted funds and £39,155 (2019 - £50,216) of the above costs were attributable to unrestricted funds.

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**9. Governance costs**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Accountancy fees	2,040	1,980
	<u>2,040</u>	<u>1,980</u>

**10. Directors' remuneration**

No director received any remuneration from the company during the current or previous year.  
No director expenses were incurred during the current or previous year.

**11. Staff costs**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Wages & salaries	95,766	105,610
Social security costs	5,107	6,663
Pension contributions	2,248	2,440
	<u>103,121</u>	<u>114,713</u>

The average number of employees during the year, calculated on the basis of full-time equivalents, was as follows:

	<b>2020</b>	<b>2019</b>
Number of company staff	<u>4</u>	<u>5</u>

No employee receive emoluments of more than £60,000 during the current or previous year.



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**12. Tangible fixed assets**

	<b>Office Equipment £</b>
<b>Cost</b>	
At 1 January 2020	11,438
<b>At 31 December 2020</b>	<u>11,438</u>
<b>Depreciation</b>	
At 1 January 2020	9,257
Charge for the year	<u>1,125</u>
<b>At 31 December 2020</b>	<u>10,382</u>
<b>Net Book Value</b>	
<b>At 31 December 2020</b>	<u><u>1,056</u></u>
At 31 December 2019	<u><u>2,181</u></u>

**13. Fixed asset investments**

	<b>£</b>
<b>Market value brought forward at 1 January 2020</b>	124,990
Addition of investment units	1,800
Gain on revaluation	<u>(21,693)</u>
<b>Market value as at 31 December 2020</b>	<u>105,097</u>

**14. Debtors**

	<b>2020 £</b>	<b>2019 £</b>
Trade debtors	11,386	13,710
BCC - core funding	4,542	3,706
Heritage in Your Hands - project costs	7,808	-
Gift Aid	3,151	2,965
BCC grant - Glamour & Gloom	1,033	-
Prepayments	750	-
	<u>28,670</u>	<u>20,381</u>

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**15. Creditors**

	2020 £	2019 £
Trade creditors	2,227	13,032
Accruals and deferred income	24,147	13,563
Taxation and social security	2,355	2,409
Other creditors	440	425
	<u>29,169</u>	<u>29,428</u>

**16. Deferred Income**

	Under 1 year £
At 1 January 2020	9,063
Additions	20,000
Amounts released to income	(8,132)
At 31 December 2020	<u><u>20,931</u></u>

Income has been deferred to the extent that it relates to expenditure which will be incurred in future financial years.

**17. Analysis of fund movement**

Analysis of fund movements	Balance b/fwd £	Income £	Expenditure £	Gains / (losses) £	Fund c/fwd £
Unrestricted Funds	(53,477)	58,375	(49,244)		(44,346)
Designated Reserves	-	8,348	-	-	8,348
<b>Total unrestricted funds</b>	<u><b>(53,477)</b></u>	<u><b>£66,723</b></u>	<u><b>(49,244)</b></u>	-	<u><b>(35,998)</b></u>
Restricted funds	-	112,733	(112,733)	-	-
Fair value reserves	73,275	-	-	(21,693)	51,582
Capital endowment fund	128,710	-	-	-	128,710
Life membership fund	8,830	-	-	-	8,830
<b>Total restricted funds</b>	<u><b>210,815</b></u>	<u><b>112,733</b></u>	<u><b>(112,733)</b></u>	<u><b>(21,693)</b></u>	<u><b>189,122</b></u>
<b>Total funds</b>	<u><b>157,338</b></u>	<u><b>179,456</b></u>	<u><b>(161,977)</b></u>	<u><b>(21,693)</b></u>	<u><b>153,124</b></u>

The designated reserve of £8,348 is income from publication sales to be allocated to the production of a publication in 2021.

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**18. Related party transactions**

The Directors' Alastair Rankin and Marcus Patton are both Trustees of Hearth Historic Buildings Trust. As at 31<sup>st</sup> December 2020, Ulster Architectural Heritage Society was owed £1,000 from Hearth Historic Buildings Trust for rental income. Ulster Architectural Heritage Society also pays rent quarterly to Belfast Natural History and Philosophical Society amounting to £3,000 per annum of which Marcus Patton is also a trustee.

**19. Share capital**

The charity is a company limited by guarantee and does not have share capital.